

MAKE IT NORTHLANDS

2013 ANNUAL & COMMUNITY REPORT



NORTHLANDS

CONTENTS

MAKE IT MEMORABLE MESSAGE FROM EXECUTIVE	2
MAKE AN IMPRESSION BOARD OF DIRECTORS/GOVERNORS	4
MAKE IT HAPPEN VISION & VALUES	6
MAKE US YOUR DESTINATION VENUES	8
MAKE IT ENTERTAINING NORTHLANDS EVENTS	10
MAKE IT TOGETHER PROUD PARTNERSHIPS	12
MAKE A COMMUNITY COMMUNITY ENRICHMENT	14
MAKE CONNECTIONS VOLUNTEERS	16
FINANCIAL INFORMATION	23

MAKE IT MEMORABLE

A MESSAGE FROM EXECUTIVE

Northlands is in the business of making memories. We make memories for our community, our city and our region. We're able to do this by focusing on hosting and producing quality events our guests, clients and stakeholders come to expect. As one of North America's top entertainment providers—our goal is to bring the best concerts, sporting events and experiences to Northlands. Our nearly 160-acre campus includes Northlands Park Racetrack & Casino, the Edmonton EXPO Centre and Rexall Place. It is within these walls and throughout our grounds where world-class events take place.

As Northlands continues to thrive as an entertainment destination, we are a not-for-profit, community-service organization. We support the vibrancy of our community by investing in programs that have a meaningful impact on our city and region.

Founded as an agriculture society in 1879, Northlands continues to support initiatives that educate our community on the importance and relevance of agriculture as we grow our relationships with the agriculture industry.

2013 HIGHLIGHTS

- Northlands continued to serve as the venue for world-class events. For 10 days this past March, the best male curlers in the country competed at the 2013 Tim Hortons Brier at Rexall Place. All the festivities associated with the Brier Patch took place at the Edmonton EXPO Centre. Total attendance for the event was 190,113, the eighth highest total in Brier history. From May 29–June 16, Cirque du Soleil's latest touring show, Amaluna, was hosted on Northlands Grounds. The Grand Chapiteau (Big Top) seated over 2,600 spectators per performance. This touring show received rave reviews and Northlands was pleased to be the venue of choice in Edmonton to host this spectacular event. In September, Rexall Place served as the backdrop for the Canadian Country Music Awards. This prestigious event hosted the best names in country music and the event will be back in 2014.

- In 2013, Rexall Place was rated as the #1 Top Spot for venues in Canada and #13 in the world by Venues Today. Venues Today bases its ranking on concert and event grosses from October 16, 2012 to October 15, 2013 and takes into consideration the venue, location, number of seats, total gross, total attendance and number of shows. Venues Today is a leading international trade publication that covers the business side of entertainment and sports, particularly as it relates to venues. The success of our arena business stems from our strong relationships with promoters, an appetite for entertainment in the Edmonton region and our strong operational expertise.
- Northlands Park Racetrack & Casino continued its reign as being Alberta's premiere horse racing venue. Open 363 days a year, featuring more than 100 live harness and thoroughbred racing days, Northlands Park was the site for Park After Dark, numerous stakes racing and the social event of the season—the 84th running of the Canadian Derby. Northlands Park is also home to Colours Restaurant—the city's largest tiered dining room featuring 148 tables capable of seating 660 guests.
- Our agriculture industry continues to grow at a rapid rate. At Northlands, we are committed to our agriculture roots by developing our relationships with the sector. We will continue to blend our event expertise with our agriculture industry knowledge. Northlands is looking beyond its borders to international markets and we're bringing a global perspective to our agriculture programming. For example, Farmfair International 2013 was a contributing partner with \$1.1 million cattle and genetics tracked sales across seven breeds to six countries. As part of our inbound buyer program, one qualified buyer purchased \$125,000 in embryos at just one farm.
- As one of Canada's oldest and most established agricultural societies, Northlands continued to position itself to meet the needs of the agriculture industry. This past year, we continued our commitment to help strengthen the Alberta agri-food industry through the Product Introduction Program. Calgary-based Latin Foods cheeses went through the program and this product is now being served at Colours Restaurant, Uplinks Lounge and is available for all Northlands' catered events. The pilot program product was Siwin Foods potstickers which were introduced in late 2012. As a result of participating, in 2013, Siwin Foods saw increased food services sales of over \$60,000 that they attribute directly to the program.

- In 2013, Northlands celebrated the 40th anniversary of both the Canadian Finals Rodeo (CFR) and Farmfair International (FFI). This year at FFI, we were proud to welcome more than 60 international buyers representing more than 75,000 head of cattle and seven breeds. A total of 87,228 guests came through the Edmonton EXPO Centre to see eight national cattle shows, the Heritage Ranch Rodeo, RAM Country Marketplace and more. At CFR the best of the best in rodeo athletes, stock and personnel competed for national titles and more than \$1.47 million in prize money. This exciting event was witnessed by a total of 88,521 guests who came to see six performances over five days at Rexall Place.
- The newly rebranded K-Days was held from July 19–28 on the Northlands Grounds. Our fair attracted 781,743 guests, making it the second highest attendance in 13 years. The event kicked off with the K-Days Downtown Parade marshalled by our former mayor, Stephen Mandel. Many new attractions were held on the grounds including the brand new Koodonation Stage along with the Boardwalk Beach & Beer Gardens, Rib Fest and the Corporate Cabanas located on the South Grounds. Other new features at K-Days included on-site mini parades, the Kingsway VIP Tent and community programming on TELUS Stage.
- Northlands events would not be possible without the dedication of our volunteers. In 2013, more than 1,100 volunteers donated more than 21,000 hours of their time to help make our events a memorable experience for our guests. Donning their signature blue shirts, volunteers were present at Northlands events including the Northlands Farm & Ranch Show, Canadian College Finals Rodeo, K-Days, Farmfair International and Canadian Finals Rodeo. In addition, our volunteers can be seen at various off-site events including Ice on Whyte, Silver Skate and Deep Freeze.

- Northlands strives to be a strong community partner. In 2013, Northlands is proud to have invested more than \$1.25 million in cash and value into the community. As a not-for-profit, community-service organization we are proud to have supported more than 80 charitable organizations in 2013 including the United Way, Kids Up Front and Make-A-Wish Foundation Northern Alberta.

LOOKING FORWARD

As Northlands moves into 2014, we will continue to provide Edmonton and the Capital Region with the best in events and entertainment. We will capitalize on our role as an urban agricultural society by partnering with like-minded organizations to enhance our already robust local food market. As Edmonton's destination of choice for entertainment, we will continue to bring some of the world's best performers to our arena. We will build our visitor base for all of our venues by showcasing Northlands as the destination for entertainment, events and the community. It's the continued dedication of our staff and volunteers that makes Northlands unique and a foundational institution with 135 proud years of membership in this community.



Sharilee Fossum, Acting President & CEO



Laura Gadowsky, Chair of the Board



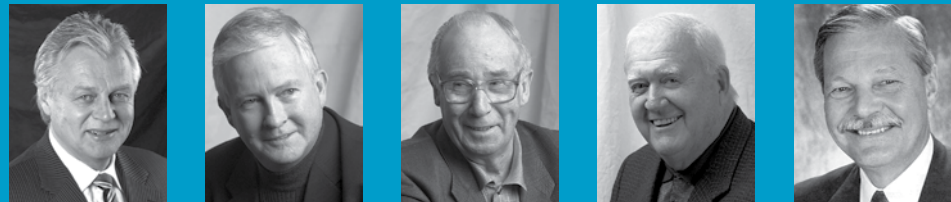
VOLUNTEER BOARD OF DIRECTORS

1: Scott Kashuba 2: Councillor Tony Caterina 3: Randy Garvey 4: Stephen Parker 5: Harold Kingston, FCA – First Vice Chair
6: Councillor Ed Gibbons 7: Jennifer Wood 8: Honourable Dave Quest 9: Burke Perry, Second Vice Chair 10: Andrew Ross

11: Earl Klapstein 12: Geoffrey Oberg 13: Laura Gadowsky, Chair 14: Linda Banister 15: John Windwick 16: David Majeski
17: Mayor Don Iveson 18: Kelly McCauley 19: Christy Morin

MAKE AN IMPRESSION

BOARD OF GOVERNORS



Jerry Bouma
Jim Campbell
Dale Cole
W.J.M. (Bill) Henning
Warren Holte



Andrew Huntley
Don F. Jackson
Dale Leschiutta
Mike Marples
Ross McBain



H.L.D. (Len) Perry
JR Shaw
Allan A. Shenfield
Don H. Sprague
Dr. Robert Westbury



Gordon Wilson
Eric Young
Gerry Yuen

MAKE IT HAPPEN

CREATING TOMORROW'S MEMORIES EVERY DAY

We create memories by giving back and providing children and families in the community with the opportunity to dream. We create memories by providing our community with a place to come together and experience the world through best-in-class entertainment on our nearly 160-acre campus. We create memories by listening to what our guests need. We strive for excellence and deliver experiences that surpass their expectations. We create memories by ensuring a safe environment where memories can be made.

VISION

At Northlands, delivering exceptional experiences and creating memorable moments is what we do. We aspire to be known as the industry leader in providing world-class entertainment, business development and agricultural programming in northern Alberta. Northlands will be synonymous with "best in class" for delivering entertainment experiences and business opportunities as a producer, corporate partner, facilitator and host. As a community service based organization, all of our efforts and strategic planning will be built around enriching the quality of life for our community and building prosperity for our city and region.

VALUES

SAFETY. Keeping people safe is always our number one value and first priority.

PEOPLE. We're dedicated to everyone who makes Northlands special.

SERVICE EXCELLENCE. Every interaction is a perfect opportunity to create an exceptional memory in all those we serve.

COMMUNITY ENRICHMENT. We embrace every chance to make a difference and contribute to the communities that surround us.

INTEGRITY. Given the choice between what's easy and what's right, we'll make the right choice every time.

AGRICULTURE • ENTERTAINMENT • TRADE SHOWS • CONCERTS
HORSE RACING • CASINO • CONFERENCES



EDMONTON EXPO CENTRE

OVER 1,400,000 GUESTS VISITED THE EDMONTON EXPO CENTRE IN 2013

522,000 FT² TRADE AND CONSUMER SHOW AND CONFERENCE FACILITY

73 CONVENTIONS/MEETINGS,
103 CATERED EVENTS, 60 CONSUMER/
TRADE SHOWS IN 2013

35,300 FT² OF CONFERENCE AND MEETING SPACE

104,610 FT² OF CONTIGUOUS SPACE

16,500 FT² BALLROOM

SEVEN HALLS OVER 345,000 FT²

NORTHLANDS PARK

NORTHLANDS PARK HAS SERVED AS ONE OF WESTERN CANADA'S TOP RACETRACKS AND HAS—SINCE 1957—BEEN THE OFFICIAL HOME OF THE CANADIAN DERBY

113 YEARS OF OPERATION IN RACING

NEARLY 3,200 TIERED SEATS

113 LIVE RACE DAYS

OPEN TO THE PUBLIC 363 DAYS A YEAR

2,197 SEAT EXTERNAL GRANDSTAND

488 SEAT INTERNAL GRANDSTAND

REXALL PLACE

OVER 1,600,000 GUESTS VISITED REXALL PLACE IN 2013

18,500 SEAT ARENA

13TH PLACE RANKING WORLDWIDE IN VENUE TODAY

29 CONCERTS

185 EVENTS INCLUDING NHL & WHL



MAKE US YOUR DESTINATION

Great events are destined to be at Northlands. With three unique venues to create a multitude of experiences—Northlands is where excitement happens. The world's top entertainers find their home on stage at Rexall Place. This is the same venue where national sporting legends are crowned. The Edmonton EXPO Centre opens its doors to more than a million guests a year. The largest venue of its kind west of Toronto, prestigious consumer and trade shows have made their home here year after year. As Alberta's only A track, Northlands Park Racetrack and Casino continues to bring the best in racing and gaming to the Edmonton region. In excess of three million visitors come to Northlands annually demonstrating that Northlands is the destination of choice in Edmonton and the Capital Region.

MAKE IT ENTERTAINING



Entertaining is what Northlands does best. As the proud producer and host of many of Edmonton's most cherished events—millions of guests come to Northlands annually for the action, amusement, theatrics and suspense that cannot be matched anywhere else. For more than a century, Northlands events have been a staple in the city. Spring comes to life at The Northlands Farm & Ranch Show running in conjunction with the action-packed Canadian National College Finals Rodeo. Summers are defined by the presence of K-Days—Edmonton's largest summer fair while the Canadian Derby continues to be the social event of the season each August. In November, the city is injected with the adrenalin of the Canadian Finals Rodeo not to be outshone by the world-renowned Farmfair International. Make Northlands your destination for major events.



- K-DAYS**
- CANADIAN DERBY**
- FARMAIR INTERNATIONAL**
- CANADIAN FINALS RODEO**
- NORTHLANDS FARM & RANCH SHOW**
- CANADIAN NATIONAL COLLEGE FINALS RODEO**





MAKE IT TOGETHER

PROUD PARTNERSHIPS

At Northlands, we know we can't do it alone. That's why we do it together. We draw on the knowledge, know-how and experience of our community to increase the quality of life of the city and region. Along with partnering organizations and agencies, Northlands works together to address the needs and challenges facing individuals and families in our community. We're able to make changes by calling on our most valuable resources—our people. Northlands volunteers and staff utilize our venues and events to make a difference in the community where we live, work, play and do business.

We partner with the Edmonton Food Bank to help in their efforts by collecting food and providing volunteer support in their warehouse. Together with Kids Up Front Edmonton,

we make it possible for less privileged families to attend concerts and events they otherwise would not be able to access. Northlands is proud to continue working with the Junior Chamber International to help make the holiday season a happy one through the JCI Holiday Hamper Program—in 2013 more than 700 families in need received hampers of food and gifts. Helping children achieve their full potential is a top priority for Boys & Girls Club Big Brothers Big Sisters of Edmonton & Area. That's why together with BGCBigs and Brick Sport Central, Northlands helped provide bicycles to children in the community. At Northlands, making a difference in our community is a key priority—and we're even prouder when we get to do it together.

**MONDAY MORNING MAGIC • WE BELIEVE IN 118 • ICE SCHOOL
4-H DAYS AT FARMFAIR INTERNATIONAL • K-DAYS TALENT SEARCH
UNITED WAY U-DODGE EVENT**



"NORTHLANDS HELPED US SOLVE A PROBLEM. WITHOUT THEIR SUPPORT OF SPECIAL OLYMPICS EDMONTON, WE COULD NOT ORGANIZE AND PROVIDE OVER 400 ATHLETES THE OPPORTUNITY TO COMPETE IN OUR FLOOR HOCKEY EVENT."

Sean Gillen, Special Olympics Edmonton



MAKE A COMMUNITY

"NORTHLANDS HAS BEEN MORE THAN GENEROUS TO US. THE SESAME STREET LIVE TICKETS ALONE WERE SOMETHING MANY OF OUR FAMILIES COULD NOT AFFORD. I SAW SMILES, TEARS AND DOWNRIGHT HAPPY MELTDOWNS FROM DIEHARD ELMO FANS WHEN I HANDED OVER THOSE TICKETS. I CANNOT THANK YOU ENOUGH!"

Christine McCourt-Reid, Kids Up Front Edmonton



COMMUNITY ENRICHMENT

Helping make our community a vibrant and enriching place to live is crucial to being a community-service organization. In 2013, Northlands proudly invested more than \$1.25 million in cash and value in-kind to the greater Capital Region. In 2013, more than 80 charitable organizations were supported through this investment.

The range of our contributions is extensive and reflects our passion for ensuring everyone has the opportunity to be inspired and encouraged. Northlands continues to focus our community investment using the following pillars: Making Memories, Northlands Neighbours, Arts & Culture, Agriculture & Education, Community Enrichment.

Over the last year, Northlands remained committed to events where memories were made. We made it possible for more than 460 children with special needs and their families to enjoy the thrill of the midway in a safe and secure environment during Monday Morning Magic at K-Days. Cowboy and cowgirl dreams came true at Rodeo Magic during the Canadian Finals Rodeo when more than 150 children with special needs experienced what it's like to compete in the rodeo with the country's top contestants. At Northlands, making a community is about taking initiative, filling a void where there is a need and engaging the people and organizations that make good things happen.

EDMONTON POLICE FOUNDATION TRUE BLUE GALA

RED CROSS SUPPORT OF FLOOD RELIEF EFFORTS IN ALBERTA

NORTHLANDS NEIGHBOUR GRANT SUPPORTING LOCAL COMMUNITY PROGRAMS & PROJECTS

MAYOR'S CELEBRATION OF THE ARTS, EMERGING ARTIST AWARD

4-H FOUNDATION OF ALBERTA

KIDS UP FRONT EDMONTON

MAKE A WISH NORTHERN ALBERTA FOUNDATION

JUNIOR ACHIEVEMENT: ALBERTA BUSINESS HALL OF FAME DINNER

EDMONTON RODEO COWBOY BENEVOLENT FOUNDATION

BISSELL CENTRE NEW YEAR'S DAY MEAL

VOLUNTEERS SUPPORTING COMMUNITY EVENTS & FESTIVALS

EDMONTON FEDERATION OF COMMUNITY LEAGUES



MAKE CONNECTIONS

Northlands Events would not be possible without the selfless dedication of our Northlands volunteers. Spanning 15 to 86 years of age, our 1,100 volunteers donated more than 21,000 hours in 2013. In addition to volunteering for Northlands Events, our volunteers continuously give their time to local community service events. Our appreciation for their commitment runs deep and we know the success of our events is thanks to their passion for our community.

Abbott-Stein, Lorraine
 Abdul-Razak, Nafisa
 Acker, Elizabeth 'Liz'
 Acker, Robert 'Bob'
 Adams, Deana
 Adams, Janet 'Lynn'^S
 Addorisio, Rose
 Adolf, Elizabeth 'Liz'
 Alabour, Mohammad
 Alexander, Katherine
 Ali, Hasra
 Alleman, Selma
 Alleyne, Michael
 Alvarez, Britney
 Amlani, Rahman
 Amrhein, David
 Anderson, James^{HLM}
 Andi, Alvin
 Andreeff, Georgina
 Andrews, Chad
 Andrews, Deborah 'Debi'
 Andrews, Lauren
 Andrews, Lorri

Ardiel, Nancy 'Linda'
 Armstrong, Bernice
 Armstrong, Beverley 'Bev'^S
 Arnold, Yvonne
 Arnston, Donald
 Arpin, Mathieu
 Ashbacher, Darrel
 Ashbacher, Wendy
 Atley, Aalyssa
 Au, Joycelyn
 Aubichon, Edith
 Auld, Robyn
 Babcook, Martine
 Badowsky, Walter^S
 Bagshaw, William 'Bill'^S
 Baird, Douglas
 Baird, Nancy
 Baker, Kelsey
 Bakke, Jodi^S
 Bakker, Pamela 'Pam'^S
 Balisawa, Grace
 Balisawa, Nadine
 Ball, T. Raymond 'Ray'^S

Ball, Victoria 'Vicki'
 Ball-Hudson, Jamie
 Bangura, Marion
 Banister, Linda^{BOG S}
 Banister, Marina
 Bannard, Bruce^S
 Baronasky, Katherine
 Barton, Michael
 Batty, Jane^S
 Batty, Judith 'Judy'^S
 Bavato, Dennis
 Bavato, Harry
 Bayus, Christian
 Baziuk, Luba
 Beauchamp, Gerard 'Gerry'
 Beauchamp, Victoria 'Vicky'
 Becker, Bart^S
 Bedyk, Judy
 Belanger, Dale
 Belanger, Dennis
 Belcourt, Virginia
 Belsher, Ricky
 Benbow, Lloyd^S
 Bencharsky, Natalia^S
 Bennett, Gary^S
 Bentley, David 'Bruce'^S
 Bergum, Berneda
 Berkholtz, Ashley
 Berrington, Bobbi
 Beson, Tammie

Best, Lyle^S
 Bhardwaj, Naresh
 Bhat, Rakesh
 Bhatti, Ilsa
 Bidlock, R. 'Peter'^S
 Bidulock, Geraldine^S
 Bienert, Douglas 'Doug'^S
 Bienert, Helen Jody
 Bijou, Robert 'Bob'
 Bilida, Brett
 Bilida, Marie
 Bissett, William 'Bill'^S
 Blair, Ruth
 Blake-Leavitt, Daphne
 Blanchette, Diane-Ellen
 Blanchette, Madeleine
 Blanes, Milena
 Blume, Marlene
 Blumentrath, Ursula
 Bodell, Florence 'Flossie'^S
 Bodell, Laura^S
 Bodell, Lorne^S
 Bodell, Scott
 Bodnar, Monica
 Boivin, Gilles
 Boivin, Rolande
 Bokenfohr, Lawrence
 Booth, Kristen
 Borle, Joanne
 Boston, Tim^S

Bouma, Gerben 'Jerry'^{BOG S}
 Boychuk, Betty
 Boyd, Krystene
 Bradley, Loveth
 Brandt, Gerald
 Brechin, Beverley 'Bev'
 Brewka, Dirk
 Brewka, Sharon
 Brown, Brian
 Brown, Douglas
 Brown, Ebony-Rakae
 Brown, Vera
 Brownlee, Jeannette
 Bruce, Carly
 Buchanan, Donald^S
 Buddle, Harry^S
 Budlong, Allan
 Burden, Richard^S
 Burger, Julie
 Burke, James
 Burns, Donald 'Don'^S
 Burns, Margaret 'Peggy'
 Burns, Susan 'Valerie'
 Burns, Terry
 Burwash, Florence 'Flo'
 Bush, William 'Bill'
 Butler, George^S
 Butler, Patricia 'Pat'^S
 Butti, Olivia^S
 Buxton, Jean

Byers, Richard^S
 Bynoe, Michelle
 Campbell, Brenda
 Campbell, Colin^S
 Campbell, Gary^S
 Campbell, R. 'Jim'^{BOG}
 Campos-Silvius, Sara
 Camrose Regional Exhibition^S
 Cantwell, Julianna^S
 Caouette, Alice
 Carbert, Ryan
 Carbone, Mariesa^S
 Cardinal, Doreen
 Cardinal, Rosemary
 Cardinal, Yvonne
 Carlson, Ruth
 Carranza, Maria Alexandra
 Carstairs, Cindy^S
 Carstairs, Gail
 Carstairs, Kimberly 'Kim'
 Carstairs, Kristy
 Castro, James
 Castro, Rhoense
 Castro, Thricia
 Caterina, Antonio 'Tony'^{BOG S}
 Cavanagh, June^{HLM}
 Cavanagh, Terrence 'Terry'^S
 Cenac, Kewrina
 Chau, Germaine
 Chauvette, Cole
 Chen, Fiona
 Cherneskey, KOJ, Sir Russell^S
 Cherney, Dan^S
 Chin, Asim
 Chmilar, Larry
 Cho, William
 Choi, Hobin
 Cholak, Francis 'Frank'^S
 Chomiak, John^S
 Chopp, Doreen
 Chomoluk, Richard 'Rick'
 Chovanec, Minnie
 Chow, Rosie
 Christ, Jean^S
 Christy, Hana
 Churchill, Craig
 Clark, Marion
 Clark, Melvin 'Mel'
 Clark, Norma
 Clarke, C.M., Donald^S
 Clarke, Elizabeth 'Liz'
 Clarke, Jesusa 'Susie'
 Clarke, Norma
 Clarke-Malaykhan, Krista-lee
 Clipperton, Donald^S
 Clipperton, Karen^S
 Coatta, Donna-Rae

Cole, Dale^{BOG S}
 Collins, Darlene
 Collins, Leilani
 Collum, F. 'Elaine'
 Comer, David
 Comer, Eve
 Connelly, Gerald 'Gerry'^S
 Cope, Sheldon
 Copeland, Eleanor
 Copeland, James 'Jim'
 Cormier, Sherry
 Costley, Joyce
 Couffignal, Joslynn
 Creasey, Michael
 Crockett, Donald 'Don'
 Crowther, Muriel^D
 Cucek, Brian
 Cullum, Blake
 Cullum, Bobbi
 Cullum, Danielle
 Cumming, James^S
 Cunningham, Kenneth 'Ken'
 Cunningham, William
 Czuroski, Rodney
 D'Agnone, Shannon
 Daniel, Donna
 Danyluk, Kevin
 Davies, Kenneth 'Ken'^S
 Davies, Shedrack
 Davies, Trevor^S
 Davis, Shannon
 Davison, Linda^S
 de Champlain, Patricia
 de Champlain, Remi
 de Leon, Leticia
 de Rappard, George^S
 De Roij, Rod
 Dean, Maureen^S
 Dean, William 'Bill'
 Debolt, Deborah
 Dechaine, Alfred 'Fred'
 Decouteau, Alexandra
 Deeks, Gordon^S
 Dembinski, Kristina
 Demers-Collins, Simone
 Denesik, Elizabeth
 Derenowsky, Mike
 Des Jardine, Wanda
 Desousa, Teagan
 Dibben, Dwight^S
 Dick, Margaret 'Peggy'
 Diduck, Tanya
 Dieno, JoAnne
 Differenz, Virginia^S
 Dixon, Barbara 'Barb'^S
 Dmyterko, Janice
 Do, Helena
 Dobush, Kenneth
 Dolynchuk, Lawrence

Dominiuk, Stacey
 Donais, Melody
 Dong, Jufang 'Annie'
 Doran, Jillian 'Jill'
 Drouin, Jenny
 Duban, Sylvia
 Duckett, Ruth
 Dufresne, Cecile
 Dufresne, Kenneth
 Dugas, Leger
 Dugas, Rose
 Dugo, Kisis 'Andrea'
 Dunford, Darren
 Dunford, Meaghan
 Dunk, Elton^S
 Dunnigan, Patrick
 Duong, Hung
 Dux, Cristina
 Dyer, Ralph
 Edge, Tim
 Eigner, Carol
 Elash, Trina
 Elder, Leah
 Elder, Sarah
 Elliott, Margaret 'Marg'^S
 Elzinga, Peter^S
 Emery, Dwayne
 Erker, Dennis^S
 Ethier, Romeo
 Evans, Ivy
 Ewanchuk, Marie
 Ewanchuk, Nick
 Eyre, Irene
 Falkenberg, Aaron^S
 Fanaeian, Olivia
 Fanget, Aline
 Farley, Helen 'Holly'
 Farnell, Thomas 'Tom'^S
 Fedoretz, Steve^S
 Fedoruk, Donna
 Fedorus, Athena
 Fedynak, Georgia
 Fehlaue, Alfred 'Fred'^S
 Feltan, Crystal
 Fenske, Dannielle 'D. J.'^S
 Fenske, Jacqueline 'Jacquie'^S
 Fenton, Al
 Fenton, Gail
 Fenton, Loren
 Ferguson, Bradley 'Brad'^S
 Ferris, Curtis
 Fetter, Jacqueline 'Jackie'^S
 Few, Barbara
 Few, Murray
 Fiddler, Debra
 Field, Carolyn
 Fischer, Robert 'Butch'^S
 Fisk, Jennifer^S
 Fletcher, Amanda

Fong, Jamie
 Fong, Jason
 Forbes, Lois
 Forbes, Norman 'Mugsy'^D
 Fouts, Michael
 Fowler, Shannon
 Fowler, Sherry
 Fraiette, Cheryl
 Francis, John 'Jack'^S
 Fraser, Andy^S
 Freeland, Donald^S
 Frigon, Stephanie
 Fritz, Ingeborg 'Hanni'
 Froese, Aron^S
 Fuhr, Gordon^S
 Funnell, Ronald^S
 Gadowsky, Alisdair 'Al'
 Gadowsky, Laura^{BOG S}
 Gagne, Janet
 Gaim, Lili
 Galliford, Shirley
 Gallotti, Tomaso 'Tom'
 Galvez, Conchita
 Gao, Zhenyu
 Gardner, BrendaLee
 Gardner, David
 Garg, Chakit
 Garvey, Randall 'Randy'^{BOG S}
 Gauthier, Lorna
 Geeves, Josephine 'Mary'
 Gehring, Jennifer
 Gibbon, Carole
 Gibbon, Robert 'Bob'^S
 Gibbons, Edward 'Ed'^{BOG S}
 Gibson, Maryanne

Gillespie, James 'Jim'^S
 Gillespie, Reginald 'Reg'
 Gillis, Destiny
 Gilroy, Stuart 'Gord'^S
 Glessman, Darlene
 Goggin, Stephen 'Steve'
 Golinsky, Orlene
 Golinsky, Raymond 'Ray'
 Goltz, Anne
 Goltz, Donald
 Gong, Qiao Qiao
 Goossens, Lindsay
 Gorda, Arthur
 Gordeyko, Bernice^S
 Gordulic, Christine 'Chris'
 Gotaas, Barbara
 Gouchey, Rebecca
 Gough, Nelda
 Gould, Laurie



Graham, Laurel	Haudenschild, Robert 'Bob'	Hole, Harry ^{D 5}	Jackson, Donald 'Don' ^{BOG 5}	Klapstein, Earl ^{BOD 5}	LeBlanc, Daniel ⁵	MacDonald, Anna	Mazankowski, Don ^{HLM}	Moore, Brad	Oko, Karen
Graham, Neil	Haugen, Frances 'Betty' ⁵	Hogle, Bruce ⁵	Jacobs, Judith 'Judy' ⁵	Klein, Marilynn	Leblanc, Jennifer	MacIntyre, Gordon	McBain, Allan 'Ross' ^{BOG 5}	Moore, Leanne	Onyschuk, Benjamin
Graham, Stephen 'Steve' ⁵	Hauholter, Alyssa ⁵	Hollands, Daniel 'Dan' ⁵	Jacobs, Lawrence ⁵	Klein, Ralph ^{DHLM}	LeBlanc, Nicole	Mackay, Lona	McBain, Mark	Morin, Christy ^{BOD 5}	Onyschuk, Larissa
Gray, Devin ⁵	Hawkins, James	Holte, Warren ^{BOG 5}	James, Kerry	Klein, Sandy	Lee, Alvin	Mackay, Monique	McBain, Neil ⁵	Morin, Majella	Onyschuk, Nicholas
Gray, Dinah ⁵	Hayduk, Barrie	Hoong, Angela	James, Michael	Kmech, Sr., Peter ⁵	Lee, Hoyeon	Mackell, Janet	McBee, Ross	Morin, Paris	Onyschuk, Teresa
Green, Susan	Hayes, Louise ⁵	Hoover, Azucena 'Bebe'	Jamieson, Dorianne	Knowles, Kenneth ^{HLM}	Lee, Kyung Eun 'Sam'	Mackenzie, Matthew	McBurney, Derek	Moser, Charles 'Chuck'	Osborne, Christina
Greening, Jackie Rae ⁵	Hayter, Ronald 'Ron' ⁵	Hoover, Douglas	Janiten, Heather	Kobie, Franklin 'Frank' ⁵	Lee, Vincent	MacLachlan, Kyla	McCarten, Colin ⁵	Moser, Lynne	Ostapchuk, Gordon
Greenough, James 'Greg' ⁵	Heaney, Kevin	Horvey, Russel	Jarvis, James	Kokotilo, Louise	Legge, Kayla	MacLean, James 'Jamie' ⁵	McCauley, Kelly ^{BOD}	Mosier, Joseph	Ostapchuk, Marion
Gregg, Dorothy ⁵	Heintz, Kenneth ⁵	Howell, Lorne ⁵	Jarvis, Karen	Kolewaski, Jeannette	Lehodey, François	MacPherson, Irma ⁵	McClellan, Shirley ^{HLM}	Moster, Daniel	Ottewell, John
Grieco, Timothy	Henderson, Barbara	Huang, Zijian	Jarvis, William ⁵	Kolmas, Janice	Lei, Qi Juan	MacPherson, Neil	McCoy, Sharon	Moster, Megan	Owen, David 'Dave'
Groch, Emilian ⁵	Henderson, Jean	Huculak, Mike	Jewell, Ryan ⁵	Kolmas, June	Leicht, Betty	MacPherson, Sharon	McDonald, Barry ⁵	Moyes, Susan	Owen, Marion
Groeneveld, Gaylene	Henderson, Michelle	Hudson, Danielle	Jewett, J. 'Hilary' ⁵	Kolstad, Beverley 'Bev' ^D	LeLacheur, Rick ⁵	Mah, Bucky	McDonald, John	Moyes, William	Owen, William 'Bill' ⁵
Gross, Racine 'Cina'	Hendrickson, Dave	Hughes, George ⁵	Jhangri, Herman	Kolstad, Clayton	Lemay, Lucas	Mah, George ^{HLM}	McDougall, John ⁵	Mulcair, John	Ozubko, Betty
Grotkowski, Lawrence 'Larry'	Hendrickson, Sharon	Hui, Jackie	Ji, Lei	Korchinsky, Ernie ⁵	Leong, Adrian	Mah, Robin ⁵	McGhan, Marilyn	Murphy, Michelle	Page, John 'Roger' ⁵
Grundke, Deborah	Hennig, Calvin 'Cal'	Huising, Katherine ⁵	Johnson, Carolyn	Kosterman, Nikola	Leong, Mui Chain	Mah, Victoria	McKee, Crystal	Murray, Nicole	Pageé, Bernice
Grundke, Werner	Hennig, Shey	Hull, Keith	Johnson, Connie	Kosterman, Robert	Leong, Yoke	Mah, Vivian	McKee, Dawna	Myck, Brad	Pageé, Rene

Spanning from 15 to 86 years of age, our 1,100 volunteers donated more than 21,000 hours in 2013.

Grunsky, Robin	Henning, W. 'Bill' ^{BOG 5}	Hume, Darren	Johnston, Roselyn	Kotelko, Peter 'Bern' ⁵	Leschiutta, Dale ^{BOG 5}	Mahamad, Kathleen	McKenney, Blair	Nayar, Mohit
Guan, Danna	Herzog, Karen	Huntley, Andrew 'Andy' ^{BOG 5}	Jones, Angela	Kotio, Eastman	LeTourneau, Jamie	Majcher, Bernice	McKercher, Carol	Nelson, Ally
Gushaty, George	Hicks, Taylor	Huntley, Susan 'Sue'	Jones, Bryn	Kozak, Jean	Lewis, John 'Ken' ⁵	Majcher, Brent	McKinnon, Allen	Nelson, Sherry
Habonimana, Gilbert	Higgins, Joan ⁵	Hutchings, Charles 'Chuck'	Jones, Elaine ⁵	Kozak, Peter	Lewis, Maria	Majeski, David ^{BOD 5}	McLeod, Catherine	Nelson, Shirley ⁵
Haggerty, Corinne	High, Daniel	Hutchings, Faye	Jones, Ross	Kramer, James 'Jim'	Lewis, Sandra 'Sandy' ⁵	Makuch, Barb	McLeod, Ralphina	Nepoose, Jamal
Haley, Jeff ⁵	Hiller, Elaine	Hutchings, Janet	Juha, Jessica	Kraychy, Patricia	Li, Meng	Mali, Pasa	Mcouat, Donald	Nepoose, Jasmine
Harbin, Jennifer	Hiller, Lois	Hwang, James	Kadatz, Barbara 'Barb' ⁵	Krisco, Denise	Lim, Jun	Malik, Kinza	Meakin, Anna ⁵	Ness, Gayle
Harbin, Jill	Hilts-Schlodder, Darlene	Iacobelli, Wendy	Kallal, Rebecca ⁵	Krukewich, Patricia	Linder, Kathleen	Mandel, Stephen	Mears, Deborah	Newcombe, Barry
Harrison, Crystal	Hnidan, Roy	Ivankovich, Ivan ⁵	Kalra, Yash	Krupa, Katelyn	Linklater, Frances 'Fran'	Mandryk, Ruby	Medina, Enrico	Ngalula, Tshiala
Harrold, Norman	Ho, Uyen	Iveson, Don ^{BOD}	Kaminesky, Lillian 'Lil'	Krupa, Melanie	Lipon, Delores	Maniema Mpongo, Prospere	Meier, Mark	Nguyen, Chuong
Hartman, Connie	Hobden, Sharon	Iyer, Ashwinkumar	Kapoor, Jean ⁵	Krupp, Judith	Lipon, William 'Bill'	Mann, Karen	Melnychuk, Patricia 'Pat'	Nicoli, Marlene
Haswell, Jeff	Hoffe, Gerald	Jackson, Derek	Karbonik, Carol	Krushell, Kimberley	Lipsett, Thomas 'Tom' ⁵	Marko, Ronald 'Ron'	Mercer, Doris	Nicoll, William 'Dave' ⁵
Haudenschild, June	Hoffman, Dolores		Karbonik, George	Krystyniak, Jennifer	Lipsett, Wayne ⁵	Marples, Kelly ⁵	Mercier, Justin	Nieberding, Albert 'Carl'
			Kashuba, Scott ^{BOD 5}	Ku, John	Littmann, Lynda	Marples, Michael 'Mike' ^{BOG 5}	Meroniuk, Lorraine	Nirwan, Talwinder
			Kay, Donald	Kueth, Janice	Litven, James 'Jim'	Marsh, Nadia	Messiha, George	Nolette, Dianne
			Kearl, Sharon	Kuhn, Dianne ⁵	Livingston, Sidney 'Sid'	Marshall, Dorothy	Michalenko, Marjorie	Nolette, Roland
			Keefe, Dennis	Kuhn, Ronald ⁵	Lock, Amy	Marshall, Olive	Michaud, Joan	Nonay, David
			Keefe, Makenna	Kumpula, Bryanna ⁵	Logan, Richard	Marshall, Robert 'Bob'	Middelkamp, Harco	Nonay, Wanda
			Kehl, Walter	Kunimoto, Brenden	Long, Waiyee	Martin, Lauren	Miles, Marianne ⁵	Norby, Reginald 'Reg' ⁵
			Keller, Deborah	Kurylo, Michael	Lore, Sally ⁵	Martin, Patricia 'Pat'	Miller, Gladys ⁵	Normandeau, Victoria
			Kellington, Tracy	Kusiak, Linda	Loree, Betty ⁵	Martin, Shivon	Miller, Janice 'Jan'	Nott, AmberLynn
			Kelly, George	Kuss, Karl ⁵	Losty, Cherie	Martire, June	Miller, Wilfred 'Walter'	Nott, Kenneth 'Ken'
			Kendall, Ruth	Lacon, Bruce	Louis, Peggy ⁵	Martyn, Audrey ⁵	Milligan, John	Nott, Nicole
			Kennedy, Steven	LaFleche, A. Bryan ⁵	Lovig, Frieda	Martyn, John ⁵	Milner, Stanley ^{HLM}	Nowicki, Judith
			Kennett, Sarah	Laforce, Diane	Lovig, Grant	Maruschuk, Mike	Milton, John 'Dale'	Nowicki, Walter
			Kenyon, Anita	Laliberte, Mary	Loyek, Lawrence	Marzian, David	Mittelstadt, Lovella	Nsengiyumva, Pontien
			Kerr, Kenneth	Langley, Victor 'Larry' ⁵	Lozowy, Roman	Maschmeyer, Douglas	Mixap, Bounthavilay	Nsimba, Mireille
			Kerr, Yvonne 'Irene'	Laskey, Nancy	Luchak, Alexander 'Alex'	'Doug' ⁵	Modin, Nelson ⁵	Oembe, Oluseyi
			Khatri, Sharan	Lastiwka, Alexandra 'Sandra'	Luchak, Susan 'Sue'	Maschmeyer, Evelyn 'Lloy' ⁵	Moffatt, Sharon	Oberg, Geoffrey ^{BOD 5}
			Kinash, Victoria 'Vikki'	Lastiwka, Michael 'Mike'	Lukanuk, Olga	Maschmeyer, Gerald ⁵	Mok, Paul	Oberg, Neal ⁵
			King, Richard	Latham, Jayleen	Lunawat, Sagar	Maskaluk, Joyce	Mok, Veronica	Oberik, Doreen
			Kingston, Harold ^{BOD 5}	Latham, Linda	Lunt, Theresa	Mason, Bob	Molaro, David	Odugbemi, Tofunmi
			Kisilevich, Lillian 'Betty'	Latour, Frank ^D	Luoma, Hilikka	Masters, Barbara	Molden, Judi	Oduro, Xena
			Kisilevich, Orest	Laventure, Joan	Lupul, Allen	Matejka, Brittny	Molloy, Donna	Odutayo, Adefeyike
			Kiss, Jim ⁵	Lawrence, David	Lupul, Juliette 'Julie'	Matejka, Carling	Money, Glenda	Ohlmann, Leonard
			Kit, Carla	Lawrence, Vicki	Lupul, Robert	Matichuk, Andrew 'Andy' ⁵	Monk, M. Lloyd ⁵	Ohlmann, Lynn
			Kiziak, Gary	Leavitt, Sylvan 'Ray' ⁵	MacBeth, Roderick 'Rod'	Matsuba, Ronald	Moore, Sheena	Ohlmann, Sherry



Volunteer services has 43 committees to help ensure the success of our programs.



Posteraro, Erica
Posteraro, Sue
Posthuma, John
Posthuma, Marie 'Elaine'
Pottruff, Eda
Potts, Kelsey
Powers, Joan
Prefontaine, Bernie
Prefontaine, Colleen⁵
Prestage, Robert 'Bob'⁵
Price, James 'Jim'
Primeau, Barbara
Prokop, Leona
Puchyr, Wesley
Pullishy, Paul 'Roger'
Pullishy, Sonia
Pupovac, Aleksandar
Purdy, William 'Bill'⁵
Purschke, Eileen
Pysh, Diane
Quaife, Sharon
Quarrie, Kelson⁵
Quest, Dave^{BOG}
Rajewski, Gordon⁵
Ramage, Melanie
Ramsay, Christie
Ramsey, John⁵
Rancier, Garth
Raro, Lora May
Rasmussen, Annie 'Anne'
Rault, Linda
Reaville, Audrey
Reaville, Royal 'Roy'
Reburn, Alex
Redekop, Cathy
Reichl, Lance
Reid, Dylan
Reid, Greg
Reid, Shelley
Reith, Katherine 'Kathie'
Renauld, Yvette
Reppert, Janice 'Jan'
Reynolds, Valerie
Ring, Jim
Ripka, Pamela
Ritchie, Gloria
Rizvi, Midhat
Roadhouse, Katie 'Kay'
Robertson, Michelle
Robinson, Angele
Robinson, Claire

Robinson, Garrett
Robinson, Jeffrey 'Jeff'⁵
Robinson, Marcel
Robinson, Wilf
Roeleveld, Valerie 'Val'
Roersma, Carter
Roersma, Darlene
Roersma, Jordan
Roeske, Murray⁵
Rogucki, Louise
Rogucki, Terry
Rolf, Clare
Roma, Michael⁵
Romanyshyn, Peter
Ronaldson, David 'Dave'⁵
Rondeau, Tammy
Rookes, Dave
Rookes, Gail
Rosenberger, Rose^{D5}
Ross, Andrew^{BOG5}
Ross, Cheryl
Rossington, Julie
Ruiz, Luis
Russell, Bonnie
Russell, Harvey
Rutherford, Jack⁵
Saive, Betty
Salikin, Jason
Salokangas, Emilia
Sampert, Raymond 'Ray'⁵
Sanders, Doris
Sanderson, Dylan
Sanderson, Grace
Sanderson, Melissa
Sanderson, Shane
Santos, Diane Marie
Sapara, Cynthia
Sarafinchan, O. 'Ollie'
Savage, Frances 'Fran'⁵
Schloder, Harold
Schmermund, Donnie 'Don'
Schmermund, Lois
Schmid, Dr. Horst A.^{HLM}
Schmidt, Amanda
Schmidt, Charles
Schmidt, Lois⁵
Schmidt, Sheri
Schneider, Braydon
Schneider, Emily
Schneider, Makenna
Schneider, Nicole
Schneider, Robert 'Bob'

Schneider, Wendy⁵
Schultz, Edward 'Ed'⁵
Schultz, Yolanda
Schur, Alexandra 'Sandy'
Schur, David 'Dave'
Schwark, Carsten
Schwark, Leah
Sciur, QC, Gary⁵
Sebastianelli, Ricardo 'Rico'⁵
Segin, Margaret
Sellick, Linda
Semotiuk, John
Semotiuk, Nick⁵
Seutter, Jennifer
Severtson, Scott
Shalina, Isisha
Shandro, Kimberly
Shanley, Catherine 'Cathy'
Shapka, Elizabeth
Sharman, Paul
Shaw, James 'JR'^{BOG}
Shaw, Jason
Shaw, Karen
Sheard, Glenda⁵
Shenfield, Allan^{BOG5}
Shenfield, Kevin⁵
Sherren, Julianna
Sherren, Louis 'Lou'
Shih, Luc
Shinkewski, Patsy 'Pat'
Shirvell, Linda
Shologan, Mark
Shustov, Iryna
Shustov, Marlen
Sibbald, Bernard 'Bernie'
Sibbald, Maryke 'Mary'
Sieben, Brian
Simays, Melissa
Simnouec, Kristopher
Skeels, Alexis
Skelly, William 'Bill'⁵
Skogstad, Ian
Skoreyko, Alan⁵
Skoreyko, Dale⁵
Skuba, Helen
Slugoski, Helen
Slugoski, Vincent
Sluzar, Ollie
Smart, Else
Smith, Brandan
Smith, Corey

Smith, Darryl⁵
Smith, Gordon
Smith, Leigh⁵
Smith, MacKenzie 'Mac'
Smith, Mary
Smith, Ronna
Smith, Shelley
Sneddon, Carl
Snider, Heather
Snow, Roxane
Sommer, Jason 'Jess'
Sommer, Marie
Song, Karine
Song, Suping
Sopel, Daneen
Sorenson, Melanie⁵
Sorken, Paula⁵
Spence, Gloria 'Judy'
Sperber, Samantha
Sprague, Donald^{BOG5}
Spriggs, Carole
Srala, Patricia-Lee
Stadelman, James 'Jim'
Stark, Doris
Stark, Orville
Stefaniuk, Karianne
Steiky, Trina
Stein, Edwin
Stevens, Amy
Stewart, David
Stewart, Goldie
Stewart, William 'Bill'⁵
Stover, Bryton
Strain, Terry^{HLM}
Strasser, Arlene 'Denise'
Strasser, Charlene 'Amy'
Stretch-Strang, Dianne
Strik, Lori
Stroh, Joan
Stroud, Lynda
Stumbur, Roxanna

Sunderji, Nadeem
Sutherland, Sandra
Sweet, Donald
Symic, Elizabeth 'Betty'
Symic, Ronald 'Ron'⁵
Szoradi, Karin
Szott, Benedict 'Ben'
Szott, Patricia 'Pat'
Szumlans, Frank 'John'⁵
Takacs, Piroksa 'P.J.'
Tang, Phat Thieu
Tang, Yuen-Fan
Tanton, Victoria 'Vicki'
Tardif, Rene⁵
Taylor, Donald 'Don'
Taylor, Ivan
Tayo, Temitope
Tchir, Jeanette 'Jayne'
Teichert, Marjorie
Thatcher, Kenneth⁵
Thom, Barbara
Thomas, Warren⁵
Thompson, Cathryn
Thompson, Sheila
Thompson, Valerie
Thronson, Donald
Tichkowsky, Betty
Tiffen, Patricia⁵
Tran, Janice
Tran, Jennifer
Tran, Vanessa
Trela, Grzegorz
Triska, Olive
Tunio, Suhaima
Turingan, Marissa
Turko, Daniel⁵
Turner, Barbara⁵
Turner, Mary
Turner, Paul
Twarog, Dennis
Tweddle, John⁵

Tymchuk, Karen
Tymchuk, Michelle
Tymchuk, Tara
Tymchuk, Taylor
Urton, Craig⁵
Valdemarca, Julia
Van Meer, Patricia 'Pat'
Van Vliet, Daniel
VanBrabant, Carlene⁵
Vandermeer, Audrey
Vandermeer, Cornelis 'Casey'⁵
Vandermeer, Gerrit 'Jerry'⁵
Vanderveen, Jordan
Vanderveen, Lauren
Vangarderen, Brian
VanRiper, Sandra 'Sandy'
Vegreville Agricultural Soc.⁵
Ventura, Agnes
Ventura, Fatima
Ventura, Francis
Verma, Jyoti
Villanueva, Celia
Vinluan, Ruth
Violette, Louise

Paisley, Loretta 'Lorry'
Paisley, Sharla
Palahniuk, Patricia 'Pat'
Palmar, Lauren
Paly, Clarence
Panchyshyn, Derek
Pandi, Payton-Jade
Pandi, Tyron
Pang, Francis
Pannu, Komal
Paras, Ricaredo
Pardilla, Freddy
Paredes, Marcela
Paredes, Ricardo
Paredes-Martinez, Karla
Parent, Janeen
Park, Daniel
Park, Diana
Parker, Stephen^{BOG5}
Parsons, Alan⁵
Pasioka, Cheryl
Patriquin, Gordon⁵

Paul, Tasheena
Paul, William 'Bill'
Pawelek, Rooth⁵
Pawl, Lois
Payne, Karen
Pazder, Sherri
Pearse, Dorene
Peden, Ian
Pedersen, George⁵
Pedersen, Harry⁵
Pedersen, Samantha
Pedwerbeski, Olga 'Ollie'
Pegg, Dave
Pennock, D. 'Bruce'⁵
Perkins, Brad⁵
Perry, Burke^{BOG5}
Perry, H. L. 'Len'^{BOGHLM}
Persson, Mary⁵
Peters, John
Peters, Marlene⁵
Petherbridge, Josephine
Petherbridge, Wayne

Petruck, Cheryl⁵
Pham, Hung
Pham, Thang
Phan, Binh
Phillips, Danial
Phillips, Ellington
Phillips, Joanne
Pietsch, Edwin 'Ed'
Pietsch, Leona
Pirker, Deborah
Pirtle, Arla
Plaizier, Peter 'Pete'
Playdon, Katherine 'Kathy'⁵
Plunkie, Irene
Pointe, Gregory 'Greg'
Polson, Erin
Pon, Allan
Poon, Cathy
Pope, Kelly
Pope, Shaun
Portillo, Nikki
Posadas, Rowena





Vitvci, Nicole	Wengreniuk, Garrett	Williamson, Robert	Yewchuk, Luba 'Lil'
Von Zur Gathen, Teresita 'Chita'	Wengreniuk, Iris	Williamson, Wendy	Youck, Robert 'Ted' ⁵
Wachowich, Allan ⁵	West, Elana	Wilson, C. Gordon ^{BOG 5}	Youck, Sophie 'Bernice'
Wachowich, Gladys	West, Gerry	Wilson, Cory	Young, Alana
Wagar, Kiandra	West, Gordon	Wilson, Dawn	Young, QC, Eric ^{BOG 5}
Wagner, Terri-Jo 'T.J.'	West, James Tyler 'J.T.'	Wilson, Donald	Yuen, Connie
Waldern, Baylea	West, Jason	Wilson, Heather	Yuen, Gerald 'Gerry' ^{BOG 5}
Walker, Robert 'Bob' ⁵	West, Lillian 'Lil'	Windwick, Frederick 'Fred' ⁵	Yuill, Marie
Walsh, Adele	West, Sarah	Windwick, John ^{BOG BOG 5}	Yurkiw, Laurence 'Larry' ⁵
Wang, Chunwei	Westbury, Robert 'Bob' ^{BOG 5}	Wirsta, Kevin	Yurkowski, Linda
Wang, Huawei	Westerner Exposition Assoc. ⁵	Wittek, Valerie	Zapisocki, Ollie
Wang, Jennifer	Weston, Judith 'Judi' ⁵	Wolf, Inga	Zapisocki, Wally
Wang, Meijing	White, Gary	Woloschuk, Bonnie	Zelenak, Betsy
Wards, Shona	Whitford, Shania	Woloschuk, David	Zelenak, Brandon
Warring, Doug	Whiting, Patricia 'Patty' ⁵	Woloschuk, Deanna	Zelenak, Laurie
Warring, Molly Anne ⁵	Whitnack, James 'Jim'	Wong, Richard ⁵	Zelenak, Michael 'Mike' ⁵
Wartman, Valerie	Wickham, Alanna	Woo, Tea	Zelmer, H. Aaron
Waschuk, Ricky	Wickham, Douglas ⁵	Wood, Jennifer ^{BOG 5}	Zenchyson-Smith, Devin
Watchmaker, Andrea	Wickham, Sharon	Woodman, Bruce	Zenchyson-Smith, Jasmin
Watt, J. Angus ⁵	Widney, Mark ⁵	Woywitka, Pamela	Zhang, Ningning
Watt, Trevor	Widynowski, Marjorie	Xing, Bo-Han	Zhang, Wenyi
Webb, James	Wifladt, Elmer	Xu, Qiongying	Zhu, Meijun
Weber, Walter ⁵	Wilkerson, Hailey	Xue, Liang	Zilinski, Theodore 'Fred'
Wedman, Cynthia 'Cindy'	Wilkes, Annette	Yacyshyn, Greg	Zimmerman, Carol
Weir, Eva	Wilkes, Gregory 'Greg' ⁵	Yakimchuk, Margaret	Zu, Jing
Weir, Howard ⁵	Wilkes, Penelope 'Penny' ⁵	Yakimyshyn, Terry	Zylstra, John ⁵
Weir, Mahlon ⁵	Willams, Mary	Yang, Ruby	
Weishaar, Jimmy 'Jim'	Willard, Alan	Yang, Ya-Chin 'Jean'	
Weishaar, Loretta 'Lori'	Williams, Janice	Yankowsky, Julius ⁵	
Weiss, Benoit	Williams, William 'Bill'	Yaremko, Teresa ⁵	
Welker, Carol	Williamson, Damon	Yee, Christopher	
Wells, John	Williamson, Deborah	Yee, Kazue 'Kay'	
	Williamson, Leocadia 'Leo'	Yee, Tony	

FINANCIAL INFORMATION

FOR THE YEAR ENDED DECEMBER 31, 2013

Management Report

The accompanying financial and supplementary information of Edmonton Northlands (operating as Northlands) presented in this annual report is the responsibility of Management and has been approved by the Board of Directors.

The financial information has been prepared by Management in accordance with the Canadian accounting standards for not-for-profit organizations (ASNPO).

The financial information incorporates the use of estimates and judgments. Management has determined that the assumptions used in making accounting estimates, are reasonable and appropriate to ensure that the financial information is presented fairly in all material respects.

Northlands maintains and monitors internal financial and administrative controls. These controls are designed to provide reasonable assurance that the financial information is complete, reliable and accurate, and that the Company's assets are appropriately accounted for and adequately safeguarded.

The Board of Directors is responsible for ensuring that Management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial information. The Board carries out this responsibility principally through its Finance and Audit Committee.

The Finance and Audit Committee is appointed by the Board, which is comprised of eight members, none of whom are employees of the Company. The Committee meets periodically with Management and the independent auditors, to discuss internal controls over financial reporting, auditing requirements and other financial matters to satisfy their respective fiduciary responsibilities, and to review financial information and the auditor's report.

The Committee reports its findings to the Board for consideration when approving the financial information for issuance to the shareholder members. The Committee also considers, for review by the Board and approval by the shareholder members, the engagement or re-appointment of the auditors.

The financial statements, from which the financial information was derived, have been audited by Grant Thornton LLP in accordance with Canadian generally accepted auditing standards, on behalf of the shareholder members. Grant Thornton LLP has full and unrestricted access to the Finance and Audit Committee, with or without management being present.

To access the full version of the 2013 Audited Financial Statements, please visit www.northlands.com.

Sharilee Fossum
Acting President & CEO

Ed Gugenheimer
Acting Chief Financial Officer

Edmonton Northlands

Statement of Financial Position

	December 31, 2013	December 31, 2012
Assets		
Current		
Cash and cash equivalents	\$ 11,540,643	\$ 2,504,678
Short-term investments	281,302	470,091
Accounts receivable	7,913,794	6,908,348
Due from related party	-	1,168,537
Inventories	523,595	500,153
Prepays	1,724,624	857,199
	21,983,958	12,409,006
Capital assets	191,923,003	199,026,614
Goodwill	138,344	437,214
	\$ 214,045,305	\$ 211,872,834
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$ 14,523,292	\$ 13,888,661
Deferred contributions and revenue	358,375	485,452
Funds held for others	11,638,944	5,418,544
Current portion of long-term debt	1,850,301	2,066,124
	28,370,912	21,858,781
Long-term debt	51,266,434	53,116,735
Deferred capital contributions	103,763,857	107,757,536
	183,401,203	182,733,052
Net Assets		
Share capital	1,320	1,380
Invested in capital assets	35,180,753	36,523,431
Unrestricted	(4,537,971)	(7,385,029)
	30,644,102	29,139,782
	\$ 214,045,305	\$ 211,872,834

Edmonton Northlands

Statement of Operations
Year Ended December 31

	2013	2012
Revenues		
Northlands Park	\$ 58,231,112	\$ 61,216,557
Rexall	38,403,253	27,987,466
Agriculture and Signature Events	23,342,906	14,722,610
EXPO Centre	16,333,425	16,594,939
	136,310,696	120,521,572
Expenditures		
Northlands Park	61,654,990	64,817,459
Rexall	33,040,091	24,002,124
Agriculture and Signature Events	20,320,578	14,071,431
EXPO Centre	14,002,451	14,035,939
	129,018,110	116,926,953
Excess of revenues over expenditures before other items and other income	7,292,586	3,594,619
Other items		
General, administration and corporate programs	10,053,058	9,699,927
Depreciation of capital assets, net of amortization of deferred capital contributions	5,300,571	5,881,887
Loss on goodwill impairment	298,870	-
General grounds and building maintenance	5,644,445	5,277,084
Interest on long-term debt	2,746,936	2,852,213
Sales and marketing	2,998,399	2,476,024
Amortization of intangibles	-	95,038
Total other items	27,042,279	26,282,173
Deficiency of revenues over expenditures before other income	(19,749,693)	(22,687,554)
Other income		
Grant revenue	21,254,073	21,433,189
Excess (deficiency) of revenues over expenditures	\$ 1,504,380	\$ (1,254,365)

Edmonton Northlands

Statement of Changes in Net Assets
Year Ended December 31

	Share Capital	Invested in Capital Assets	Unrestricted	2013	2012
Balance, beginning of year	\$ 1,380	\$ 36,523,431	\$ (7,385,029)	\$ 29,139,782	\$ 30,394,242
Excess (deficiency) of revenues over expenditures	—	—	1,504,380	1,504,380	(1,254,365)
Purchase of capital assets	—	2,190,638	(2,190,638)	—	—
Depreciation of capital assets	—	(8,835,940)	8,835,940	—	—
Impairment of goodwill	—	(298,870)	298,870	—	—
Loss on disposal of assets	—	(458,309)	458,309	—	—
Amortization of deferred capital contributions	—	3,993,679	(3,993,679)	—	—
Repayment of long-term debt	—	2,066,124	(2,066,124)	—	—
Decrease in share capital	(60)	—	—	(60)	(95)
Balance at December 31, 2013	\$ 1,320	\$ 35,180,753	\$ (4,537,971)	\$ 30,644,102	\$ 29,139,782

Edmonton Northlands

Statement of Cash Flows
Year Ended December 31

	2013	2012
Cash Provided By (Used In):		
Operating Activities		
Deficiency of revenues over expenditures	\$ 1,504,380	\$ (1,254,365)
Items not affecting cash:		
Depreciation of capital assets	8,835,940	9,775,972
Impairment of goodwill	298,870	—
Loss on disposal of capital assets	458,309	—
Amortization of intangible assets	—	95,038
Amortization of deferred capital contributions	(3,993,679)	(4,237,914)
	7,103,820	4,378,791
Increase (decrease) in non-cash operating working capital		
Accounts receivable	163,091	180,517
Due from related party	—	138,620
Inventories	(23,442)	(17,667)
Prepays	(867,425)	90,404
Accounts payable and accrued liabilities	634,631	(5,038,760)
Deferred contributions and revenue	(127,077)	485,452
Funds held for others	6,220,400	(1,008,635)
Cash provided (used in) by from operating activities	13,103,998	(791,338)
Investing Activities		
Purchase of short-term investments	—	(58,602)
Proceeds on disposal of short-term investments	188,789	—
Purchase of capital assets	(2,190,638)	(1,132,096)
Cash used in investing activities	(2,001,849)	(1,190,698)
Financing Activities		
Decrease in accounts payable for the purchase of capital assets	—	(50,000)
Contributions received for capital assets	—	1,250,000
Repayment of long-term debt	(2,066,124)	(2,076,143)
Decrease in share capital	(60)	(95)
Cash used in from financing activities	(2,066,184)	(876,238)
Net increase (decrease) in cash and cash equivalents	9,035,965	(2,858,274)
Cash and cash equivalents, beginning of year	2,504,678	5,362,952
Cash and cash equivalents, end of year	\$ 11,540,643	\$ 2,504,678

Exhibit A

Net Funds Generated by Northlands to Federal and Provincial Agencies

<i>\$ Millions</i>	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	10 Year Cumulative
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
HRA ¹ fees & levies	5.5	5.5	6.1	6.1	6.4	7.0	6.6	6.1	5.7	5.0	60.0
AGLC ² gaming proceeds	25.8	28.4	29.6	31.7	32.8	35.4	36.4	42.7	39.1	36.2	338.1
Federal tax	0.8	0.8	0.9	0.9	0.9	1.0	1.0	0.9	0.8	0.7	8.7
Generated by Northlands	32.1	34.7	36.6	38.7	40.1	43.4	44.0	49.7	45.6	41.9	406.8
Discretionary grant/pari-mutuel tax rebate	0.0	0.0	0.0	0.0	1.1	0.9	1.2	0.8	0.8	0.7	5.5
HRA Operating Grant	7.7	8.4	8.6	9.2	6.8	7.3	5.4	6.4	5.8	7.4	73.0
HRA Transitional Funding Grant	0.0	0.0	0.0	0.0	2.9	1.1	0.0	0.0	0.0	0.0	4.0
HRA Capital Grant	0.0	0.0	0.0	0.0	0.0	0.0	1.1	1.9	2.2	2.0	7.2
Alberta Lottery Grants	9.5	9.4	9.4	9.6	10.1	10.1	10.1	10.1	9.4	7.1	94.8
Received by Northlands	17.2	17.8	18.0	18.8	20.9	19.4	17.8	19.2	18.2	17.2	184.5
Net funds generated by Northlands	14.9	16.9	18.6	19.9	19.2	24.0	26.2	30.5	27.4	24.7	222.3

¹ HRA (Horse Racing Alberta)

² AGLC (Alberta Gaming and
Liquor Commission)



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PO BOX 1480 EDMONTON ALBERTA T5J 2N5 TOLL FREE: 888.800.7275 PHONE: 780.471.8195